



SECRETARY OF DEFENSE
1000 DEFENSE PENTAGON
WASHINGTON, DC 20301-1000

APR 23 2025

MEMORANDUM FOR SENIOR PENTAGON LEADERSHIP
COMMANDERS OF THE COMBATANT COMMANDS
DEFENSE AGENCY AND DOD FIELD ACTIVITY DIRECTORS

SUBJECT: Concluding Service of DoD Advisory Committee Members

To support the new strategic direction and policy priorities of the Department, we require fresh thinking to drive bold changes.

Therefore, informed by the recently concluded 45-day review, I direct the conclusion of service of all members of each DoD advisory committee, board, or panel subject to the attached memorandum (hereafter collectively referred to as "DoD advisory committees"), consistent with applicable law. No later than April 25, 2025, each sponsor of a DoD advisory committee will notify advisory committee members that their service has concluded and will provide my appreciation for their efforts on behalf of the Department and United States of America.

The Deputy Secretary of Defense may retain individual members on a case-by-case basis upon determination that the member is required for uninterrupted committee operations necessary for national security reasons.

Within 30 days, sponsors will recommend members for their DoD advisory committees for my review and approval.

Attachment:
As stated

PB [Signature] SD29



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